

Group Highlights

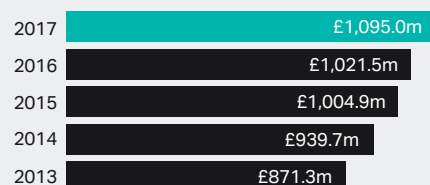
This is an exciting time to be part of Halfords. We have a clear strategic plan aimed at driving sustainable long-term growth, delivered by engaged and talented colleagues.

We have made great progress against our 'Moving Up A Gear' strategy, with increased customer insight driving sustained growth in service-related sales.

Revenue

£m

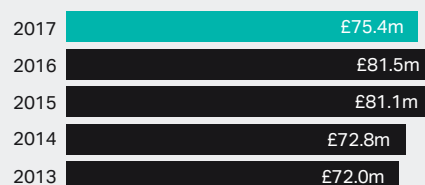
+7.2%



Underlying profit before tax*

£m

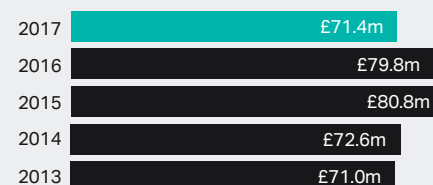
-7.5%



Profit before tax, after non-recurring items

£m

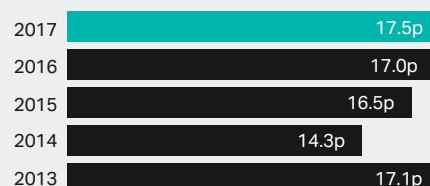
-10.5%



Dividend per ordinary share

pence

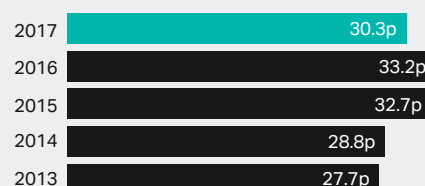
+3.0%



Underlying basic earnings per share*

pence

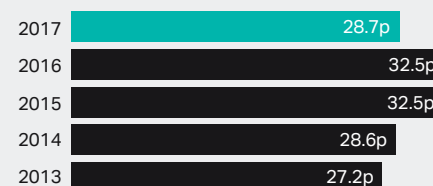
-8.7%



Earnings per share, after non-recurring items

pence

-11.7%



46%

Proportion of Retail sales matched to customers

11.1%

Service-related sales growth

Market share gains in the year in both Motoring and Cycling

30.5%

Total Group online sales growth**

0.8x

Net Debt to Underlying EBITDA ratio

Complementary M&A and investments across both of our key markets

* Alternative Performance Measures ("APMs"): Measures with this symbol are defined in the Key Performance Indicators table on page 18.

** Including the impact of the acquired Tredz & Wheelies. Excluding the acquired businesses, LFL Group online sales grew 11.5%.